VA Mission & Vision

- **Mission**
  - To fulfill President Lincoln's promise “To care for him who shall have borne the battle, and for his widow, and his orphan” by serving and honoring the men and women who are America’s veterans.

- **Vision**
  - To provide veterans the world-class benefits and services they have earned - and to do so by adhering to the highest standards of compassion, commitment, excellence, professionalism, integrity, accountability, and stewardship
VA Services for Veterans

- **Health Care**
  - 9.11 Million Enrollees
  - 103 Million Outpatient Visits
  - 714,000 Inpatient Admissions

- **Benefits**
  - 3.95 Million Veterans received Disability Compensation
  - 1.09 Million Veterans received Education Support
  - 2.14 Million Active VA Home Loan Participants

- **Memorial Benefits**
  - 125,000 Internments in National Cemeteries
  - 3.4 Million Graves Maintained
  - 354,943 Headstones Provided for Veterans in Private Cemeteries
VA Facilities Inventory

- 6,100 Buildings
- 1,945 Leases
- 151,620,874 SF
- 37,381.08 Land acres
- Average age approaching 60 years
VA Construction Program

Office of Construction & Facilities Management
- Major Leasing
- Major Construction

VA Medical Centers, National Cemeteries
- Minor Construction
- Non-Reoccurring Maintenance (NRM)

Office of Asset and Enterprise Management
- Green Management Program
Office of Construction & Facilities Management

- **Mission**
  - Advance VA’s mission in support of our Nation’s Veterans by planning, designing, constructing and acquiring major facilities, and setting design and construction standards.

- **Vision**
  - Be the trusted leaders in delivering healthcare and other facilities for our Nation’s Veterans.
Transformation of VA Construction

- VA undertook a comprehensive review of the major construction program and has taken actions to transform planning, requirements definition, management and decision-making with clear roles and responsibilities and VA-wide controls to ensure successful execution of the major construction program.

- VA has put in place sound construction management processes based on lessons learned and best practices from construction industry partners and other federal agencies including GAO, DHA and USACE to ensure future success in the major construction program.

- These process improvements allow for proper execution of the major construction projects so we can enhance access to care and services for Veterans and their families around the country.
Major Construction Improvements

VA has been actively engaged in putting process and policy changes in place. Below is a list of improvements and the applicable recommendation and policy document:

- Integrated master planning;
- Achieving 35% design prior to requesting funds;
- Rigorous requirements control and change management processes;
- Institutionalizing a Project Review Board (PRB);
- Using a Project Management Plan for delivery;
- Aligning project deliverables with the Acquisition Program Management Framework;
- Conducting pre-construction reviews of major construction projects;
- Integrating Medical Equipment Planners; and
- Piloting a Performance Metrics Dashboard and Predictive Analysis tool to help monitor/manage performance and identify emerging risks.
VA Major Construction Program

- 50 major construction projects valued at over $13 billion.
- Orlando Medical Center open and treating Veterans.
- New Orleans Medical Center building turnover commenced and first patient day targeted for December 2016.
- Denver Medical Center construction underway under USACE leadership. First building turnover scheduled for December 2016.
- CFM has delivered a range of high quality owned and leased facilities in the past two years to serve our Veterans.
  - SimLearn in Orlando, ED and Admin in Las Vegas, West LA B. 209, Biloxi hospital restoration, Seattle hospital seismic retrofit, Palo Alto Blind Rehab Center, Tampa Polytrauma, 5 Health Care Centers, Tahoma Nat’l Cemetery – to name a few.
VA USACE Partnership

- The Department of Veterans Affairs Expiring Authorities Act of 2015 requires the VA to enter into an agreement with a non-Department Federal Entity to provide design and construction management services for all construction projects with a total estimated cost over $100 million (Super Construction Projects).

- VA has entered into a preliminary agreement with the US Army Corps of Engineers (USACE) for the fiscal year (FY) 15 and FY 16 construction programs to serve as construction agent for projects over $100 Million.
VA USACE Partnership

Canandaigua, NY
Long Beach, CA
San Diego, CA
Tampa, FL
West Los Angeles, CA
Alameda, CA
American Lake, WA
Livermore, CA
Louisville, KY
San Francisco, CA
Reno, CA
Portland, CA
Construction Funding ($000’s)

[Bar chart showing construction funding from FY 2008 to FY 2016, with bars for major and minor projects.]
## Major Construction Procurements

<table>
<thead>
<tr>
<th>Location</th>
<th>Description</th>
<th>Total Estimated Cost ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alameda</td>
<td>Outpatient Clinic &amp; National Cemetery</td>
<td>70,000</td>
</tr>
<tr>
<td>American Lake</td>
<td>Building 81 Seismic, Renovation of Bldg 81AC and 18 and Construction of New Specialty Care Building 201</td>
<td>11,000</td>
</tr>
<tr>
<td>Bayamon</td>
<td>Gravesite Expansion (Phase 1) on New Land</td>
<td>45,000</td>
</tr>
<tr>
<td>Canandaigua</td>
<td>Construction &amp; Renovation</td>
<td>122,400</td>
</tr>
<tr>
<td>Elmira</td>
<td>New Cemetery - Western New York Area</td>
<td>36,000</td>
</tr>
<tr>
<td>Jacksonville</td>
<td>Gravesite Expansion</td>
<td>24,000</td>
</tr>
<tr>
<td>Las Animas</td>
<td>New Cemetery - Southern Colorado Area</td>
<td>36,000</td>
</tr>
<tr>
<td>Livermore</td>
<td>Realignment and Closure of the Livermore Campus</td>
<td>139,000</td>
</tr>
<tr>
<td>Long Beach</td>
<td>Seismic Corrections- Mental Health and CLC</td>
<td>287,100</td>
</tr>
<tr>
<td>Pensacola</td>
<td>Barrancas NC - Gravesite Expansion</td>
<td>27,500</td>
</tr>
<tr>
<td>Perry Point</td>
<td>Replacement Community Living Center</td>
<td>83,700</td>
</tr>
<tr>
<td>Portland</td>
<td>Willamette NC - Gravesite Expansion</td>
<td>35,000</td>
</tr>
<tr>
<td>Reno</td>
<td>Upgrade B1 Seismic and Expand Clinical Services</td>
<td>192,420</td>
</tr>
<tr>
<td>Riverside</td>
<td>Riverside NC - Gravesite Expansion &amp; Improvements</td>
<td>40,000</td>
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<tr>
<td>San Diego</td>
<td>SCI and Seismic Building 11</td>
<td>187,500</td>
</tr>
<tr>
<td>San Francisco</td>
<td>Seismic Retrofit/Replace Buildings 1, 6, 8, and 12</td>
<td>158,000</td>
</tr>
<tr>
<td>West Los Angeles</td>
<td>Seismic Correction – Building 205</td>
<td>35,000</td>
</tr>
<tr>
<td>West Los Angeles</td>
<td>Seismic Correction - Building 208</td>
<td>35,000</td>
</tr>
<tr>
<td>South Florida</td>
<td>Gravesite Expansion</td>
<td>31,000</td>
</tr>
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</table>
VA Leasing Program

- VA manages a multi-billion dollar leasing program in all 50 states, DC, and the territories.
- VA leases existing space as well as large “build-to-suit” facilities that are constructed to VA’s specifications.
- Leases are primarily outpatient clinics that provide primary care and in many instances specialty care as well.
- Why does VA lease space?
  - Flexibility
  - Timeliness
  - Services where and when Veterans need them
Leasing Challenges

- VA’s leasing authority was recently reinterpreted, and the Department now must go to GSA to request a delegation of authority to procure each lease.
- Our largest leases (over $1 Million in rent) must be authorized by Congress. There are currently 24 leases awaiting Congressional authorization, and some have been waiting 3 years.
- GSA cannot delegate leases above their prospectus level without resolution of their Committees, requiring additional congressional actions.
- There are budgetary restrictions on leasing that don’t allow VA to build leased facilities with the same design and construction standards as our federally-owned facilities.
# Upcoming Leasing Opportunities

<table>
<thead>
<tr>
<th>Location</th>
<th>Description</th>
<th>NUSF</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leavenworth, KS</td>
<td>Replacement CMOP</td>
<td>88,449</td>
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<tr>
<td>Texarkana, TX</td>
<td>Replacement CBOC</td>
<td>21,567</td>
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<tr>
<td>Traverse City, MI</td>
<td>Replacement CBOC</td>
<td>22,500</td>
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<tr>
<td>Tucson, AZ</td>
<td>New CBOC</td>
<td>15,000</td>
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<tr>
<td>Charlotte Hall, MD</td>
<td>Replacement OPC</td>
<td>17,741</td>
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<tr>
<td>LaCrosse, WI</td>
<td>Replacement CBOC</td>
<td>15,997</td>
</tr>
<tr>
<td>Brick, NJ</td>
<td>Replacement CBOC</td>
<td>60,000</td>
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<tr>
<td>Charleston, SC</td>
<td>Replacement PCA</td>
<td>75,000</td>
</tr>
<tr>
<td>Chattanooga, TN</td>
<td>Replacement CBOC</td>
<td>75,000</td>
</tr>
<tr>
<td>Cobb County, GA</td>
<td>Replacement CBOC</td>
<td>64,000</td>
</tr>
<tr>
<td>Lincoln, NE</td>
<td>Replacement CBOC</td>
<td>72,000</td>
</tr>
<tr>
<td>Lubbock, TX</td>
<td>Replacement CBOC</td>
<td>94,000</td>
</tr>
<tr>
<td>Myrtle Beach, SC</td>
<td>Replacement CBOC</td>
<td>84,000</td>
</tr>
<tr>
<td>Redding, CA</td>
<td>Replacement CBOC</td>
<td>77,000</td>
</tr>
<tr>
<td>San Diego, CA</td>
<td>Replacement CBOC</td>
<td>99,986</td>
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<tr>
<td>Houston, TX</td>
<td>Replacement Research</td>
<td>48,000</td>
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<tr>
<td>San Antonio, TX</td>
<td>Replacement CBOC</td>
<td>190,800</td>
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<tr>
<td>Phoenix, AZ</td>
<td>New OPC</td>
<td>203,000</td>
</tr>
<tr>
<td>Honolulu, HI</td>
<td>New OPC</td>
<td>66,000</td>
</tr>
<tr>
<td>New Port Richey, FL</td>
<td>Replacement OPC</td>
<td>114,000</td>
</tr>
<tr>
<td>Ponce, PR</td>
<td>Replacement OPC</td>
<td>114,300</td>
</tr>
</tbody>
</table>
VA Integrated Planning (VAIP)

An operational planning process that develops a data-driven and population-based enterprise Service Delivery Plan (SDP) corresponding to VHA Veteran Integrated Service Networks (VISNs) and coordinated with the needs of Veterans for every VA Market Area

- Delivers Facility Master Plans (FMP) for every VA-owned facility in each market identifying and quantifying capital actions (projects) for Prioritization by the VA Strategic Capital Investment Plan (SCIP)
- Simultaneously articulates consideration/opportunity for complementary and/or substitutional non-capital community care solutions
Kingdomware Supreme Court Decision
The Rule of Two

- **Supreme Court Decision** - Kingdomware Technologies protest: SCOTUS ruled that VA must adhere to 38 USC §8127 and §8128.

- **Rule of Two** - A procurement must be set aside if there are two or more eligible and capable Service Disabled Veteran Owned Small Businesses (SDVOSB) or Veteran Owned Small Businesses (VOSB).

- **Market Research** - Must be conducted to support the Government’s acquisition strategy.

- **CFM Impact**: Prior to the decision, CFM consistently conducted market research to support its acquisition strategy for construction and A/E procurements. CFM anticipates that the Rule of Two decision will not have a significant impact on Major Construction procurements, but there is the potential for a noticeable increase in awards to SDVOSB/VOSBs for A/E and other services.
Facilities Issues Facing VA

- Lease Program authorizations and GSA approvals
- USACE/VA Collaboration Structure
- Aging infrastructure and a lack of funds to sustain
- Backlog of projects and funding
- Integrated Plans for all VISNs
- The Rule of Two
Thank You

- Available Resources
  - CFM Web Site:  [www.cfm.va.gov](http://www.cfm.va.gov)
  - VA Forecast of Opportunities: [www.vendorportal.ecms.va.gov/eVP/fco/FCO.aspx](http://www.vendorportal.ecms.va.gov/eVP/fco/FCO.aspx)